### Company Name

## FAIR36G 2023 Report Card



INTRODUCTION GUIDE BENCHMARKS HUMAN CAPITAL LEADERSHIP TALENT PROGRAMS WORKPLACE PRACTICES PHILANTHROPY SUPPLIER DIVERSITY SPECIALTY LISTS

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### **MESSAGE FROM OUR CEO**

Congratulations on completing the 2023 Fair360 Top 50 survey. For more than 21 years, Fair360 has been the gold standard in the US for assessing organizational diversity, equity and inclusion effectiveness. Thank you for trusting our methodology, and process and valuing the insights provided in the following pages, which should serve as a baseline to inform ongoing DEI initiatives.

Whether your organization has been a long-time participant, or this is your first year, the journey towards becoming an equitable and inclusive employer is continuous. It requires commitment not only from senior leadership, but from each employee.

If you have any questions or are interested in obtaining a more comprehensive review of your data through our benchmarking services, please book a consultation can with one of our experts.

Sincerely,

Carolynn L. Johnson, MBA Chief Executive Officer



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### Our Methodology

### **HUMAN CAPITAL**

Gender and racial/ethnic breakdown of representation in overall workforce, overall management, senior management, new hires, promotions, and 10% highest paid employees.

### SUPPLIER DIVERSITY

Procurement spend and practices that support suppliers owned by people from underrepresented groups

### LEADERSHIP ACCOUNTABILITY

demonstrating accountability for ESG and within the board of directors, executive diversity countability and office of diversity and inclusion

### PHILANTHROPY

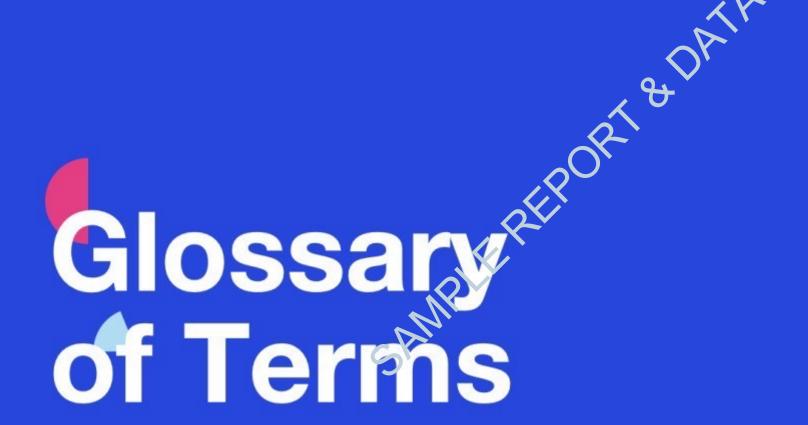
Contributions to non-profit
organizations focused on people
from underrepresented groups,
employee volunteerism, and
matching programs and practices

### **WORKPLACE PRACTICES**

Practices and metrics related to talent acquisition, talent management, onboarding, diversity training, workforce development and engagement, LGBTQ employees, people with disabilities, the military community, policies and practices

### **TALENT PROGRAMS**

Participation metrics and practices for formal mentoring, formal sponsorship, employee resource groups and and the identification of high potential employees





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### Glossary of Terms

1 2023 Fair360 Index The index represents the aggregated results for companies ranked in the Top 10 for the 2023 competition.

4 Promotions

Employees in the US (including US territories) promoted within and into management as of December 31, 2021 and are still active employees on December 31, 2022.

2 Overall Representation Represents your total US employees, including US tern pries as of December 31. 2022

5 Executive/Senior Leadership Your CEO and their direct reports (level 1) and one level down from your CEO and their direct reports (level 2).

3 New Hires Employees in the US (including US territories) hired externally after December 31, 2021 and are still active employees on December 31, 2022.

Level 1

Includes CEO & Direct Reports

Level 3
Two levels below level 1.

One level below level 1.

Level 2

does not include administrative staff, except for Chief Administrative Officer

Management Level 4
Three levels below Level 1.



### **SAMPLE SUMMARY PLOT**



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This sample summary plot shows where your company's aggregated results for a specific benchmark category (i.e., Human Capital Metrics) in comparison to all others within your specified competition cohort group (i.e., Top 50, Top Utilities, etc.).

The **y-axis** shows the relative position of your company's composite score for each section (Human Capital Metrics, Leadership Accountability, etc.).

The **x-axis** shows the relative position of your company ranking or not in a specific competition (e.g., Top 50, Top Utilities, etc.) relative to the following benchmark groups:

- Fair360 Top 10 Index
- Fair360 Top 50 Index
- All Eligible Participating Companies



### **SAMPLE HEATMAP**



INTRODUCTION GUIDE BENCHMARKS RESULTS HUMAN CAPITAL LEADERSHIP ACCOUNTABILITY TALENT PROGRAMS WORKPLACE PRACTICES PHILANTHROPY SUPPLIER DIVERSITY SPECIALTY LISTS

The heatmap shows your company's results in comparison with the 2023 Top 50 Index. If your company participated in 2022 your results will be included and compared against 2022 Top Index.

### Table Column Legend:

• Far Right: 2023 Fair360 Top 50 Index

• Middle Right: 2023 Company Results

Middle Left: 2022 Company Results

• Far Left: 2021 Company Results

					Top 50
		2021	2022	2023	2023
Overall workforce - Total	Total Women (%)	29.44%	29.68%	29.93%	46.25%
	Total 'No. ~ of Color (%)	15.80%	16.16%	16.73%	20.67%
	tal Mun (%)	82.09%	81.84%	81.59%	53.61%
	⊤tal Men of Color (%)	27.61%	28.23%	29.08%	19.40%
	Total People of Color (%)	37.66%	38.63%	40.04%	40.10%
	Asian Total (%)	11.01%	10.88%	11.31%	9.91%
	Black Total (%)	16.81%	17.29%	17.49%	15.36%
	Latino/Hispanic Total (%)	17.49%	17.92%	18.49%	11.22%

### **Data Calculations:**

Sum of all the responses divided by the count of all responses. If a company didn't submit a response to a survey question, the null value is not factored into the average mean of data point represen...

### **Heatmap Kev:**

Notably above DI Index
Significantly Above DI Index (+2 Standard Deviations above DI Index
Moderately above DI Index
Moderately Above DI Index (+1 Standard Deviations above DI Index)
On par with DI Index
On Par with DI Index (between +1 & -1 Standard Deviations of DI Index)
Moderately below DI Index
Moderately Below DI Index (-1 Standard Deviations below DI Index)
Notably below DI Index
Significantly Below DI Index (-2 Standard Deviations below DI Index)

### **SAMPLE FREQUENCY TABLE**



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The frequency table shows your company's responses in comparison with the 2023 Top 50 Index. If your company participated in 2022 Top 50 survey, your results will be included and compared against 2022 Top Index.

					Top 50
Table Column Legend:		2021	2022	2023	2023
Far Right: 2023 Fair360 Top 50 Index	Company has a council(s) that oversees: Corporate S. nial Responsibility/ESG	~	~	~	94.00%
Middle Right: 2023 Company Results					
Middle Left: 2022 Company Results	\ \theta \ \theta \ \theta \ \theta \ \theta \ \theta \ \ \theta \ \ \theta \				
Far Left: 2021 Company Results	Company has a grandity of that oversees: Philanthropic Giving	~	~	~	94.00%

### **Data Calculations:**

Uses the distribution of data across all the response options for a specific survey question. In this case, the index represents the percentage of organizations who responded 'yes' to a particular response option from the option, such as yes, no or no response.

### SAMPLE MULTIPLE CHOICE QUESTIONS



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The multiple-choice question bar chart tables show your company's responses in comparison with the 2023 Top 50 Index. If your company participated in the 2022 Top 50 survey, your results will be included and compared against 2022 Top Index.

### Table Column Legend:

- Far Right: 2023 Fair360 Top 50 Index (Bar Charts)
- Middle Right: 2023 Company Results
- Middle Left: 2022 Company Results
- Far Left: 2021 Company Results

### **Data Calculations:**

Data represented in this table use the distribution of data across all the response options for a specific survey question. In this case, The DI index represents the distribution of responses for a specific survey question.



Bar charts of your company's composite score for all six survey categories.

# Benchmark Results

### **CATEGORY SUMMARY BENCHMARKS**



BENCHMARKS RESULTS HUMAN CAPITAL WORKPLACE LEADERSHIP INTRODUCTION TALENT PROGRAMS GUIDE PHILANTHROPY SUPPLIER DIVERSITY SPECIALTY LISTS ACCOUNTABILITY METRICS The following pages of the report outline your company's composite score for all six survey categories. **Human Capital Metrics** Leadership Accountability 43 51 Your Company Your Company 85 96 Top 10 Top 10 78 84 Top 50 Top 50 57 All Participants All Participants 58 Workplace Practices **Talent Programs** Your Company 59 Your Company 18 83 Top 10 88 Top 10 66 Top 50 81 Top 50 36 All Participants 55 All Participants **Supplier Diversity** Philanthropy Your Company 37 30 Your Company 73 80 Top 10 Top 10 61 Top 50 Top 50 66

All Participants

### CONFIDENTIAL AND PROPRIETARY

All Participants

36

37

Gender and racial/ethnic breakdown of representation in overall workforce, overall management, senior management, new hires, promotions, and 10% highest paid employees.

# Human EREPORT & DATA Capita Mire LE PREPORT & DATA

### **HUMAN CAPITAL METRICS SUMMARY PLOT**



**HUMAN CAPITAL** LEADERSHIP WORKPLACE INTRODUCTION GUIDE TALENT PROGRAMS PHILANTHROPY SUPPLIER DIVERSITY SPECIALTY LISTS RESULTS ACCOUNTABILITY PRACTICES YOUR COMPANY **TOP 10 INDEX TOP 50 INDEX** This summary plot shows where your company composite results MEAN SCORE **MEAN** for Diversity (gender and race/ethnicity) Human Capital Metrics for **Overall Workforce Representation, New Hires and** Promotions lie in comparison to all others within your specified 85 78 57 51 competition cohort group. Y-Axis 100 The y-axis position represents your company's composite score for Human Capital Metrics. 80 X. Axis apital Metrics The x-axis shows the relative position of your company ranking or not in a specific competition (e.g., Top 50, Top Utilities, etc.) relative to the following benchmark groups: • Fair360 Top 10 Index • Fair360 Top 50 Index All Participating Companies Data Calculation: 20 The data reflected in the summary plot represents the composite score that is calculated by standardizing the data points included for the specific benchmark category on a 100-point scale. 0 50 100 80 60 40 20

**Final Rank** 

**HUMAN CAPITAL METRICS, OVERALL WORKFORCE, REPRESENTATION** 



INTRODUCTION	GUIDE	BENCHMARKS RESULTS	HUMAN CAPITAL METRICS	LEADERSHIP ACCOUNTABILITY	TALENT PROGRAMS	WORKPLACE PRACTICES	PHILANTHROPY	SUPPLIER DIVERSITY	SPECIALTY LISTS		
							Top 50				
				2021	2022	2023	2023	Notably at	pove DI Index		
Overall workforce - Total		Total Women (%	6)	47.08%	24.25%	13.00%			pove DI Index (+2 ations above DI Index)		
			Color (%)	9.36%	10.72%	24.86%			ly <b>abov</b> e DI Index		
		Total Men (%)		52.92%	4.70%	<b>7</b> 2%		Moderately Ab Standard Devia	ove DI Index (+1 ations above DI Index)		
		Total Men of Co	lor (%)	11.13%	6.11%	4.81%		On Par with DI	th DI Index Index (between +1 & -1		
		Total People of	Color (%)	20.49%	37.75%	38.43%			y below DI Index		
		Asian Total (%)		9.00%	6.907	6.60%		Moderately Below DI Index (-1 Standard Deviations below DI Index)			
		Black Total (%)		4.11%	18.46%	18.98%			elow DI Index		
		Latino/Hispanic	Total (%)	5.01%	10.13%	10.48%		Significantly Be	Significantly Below DI Index (-2 Standard Deviations below DI Index)		
Overall workforce - To	otal	Total Women (n	)	2,520	21,954	24,408					
		Total Women of	Color (n)	501	7,994	10,153					
		Total Men (n)		2,833	6,571	7,554					
	Total Men of Co	olor (n)	596	2,774	3,569						
	Total People of	Color (n)	1,097	10,768	13,722						
		Asian Total (n)	9	482	1,967	4,181					
		Black Total (n)		220	5,266	4,238					
		Latino/Hispanic	Total (n)	268	2,890	4,850					

In addition to the breakdown of your data above, in our benchmarking reports, Fair360 offers a detailed breakdown of this data by gender and race/ethnicity. To learn more about our benchmarking reports and how you can leverage best-in-class benchmarks and best practices to make decisions and produce better outcomes, please reach out to a Fair360 consultant. Please email <a href="mailto:sales@Fair360.com">sales@Fair360.com</a> for more information.

**HUMAN CAPITAL METRICS, OVERALL WORKFORCE, NEW HIRES** 



INTRODUCTION GUIDE	BENCHMARKS RESULTS	HUMAN CAPITAL METRICS	LEADER: ACCOUNT/	SHIP ABILITY	TALENT PROGRAMS	WORKPLACE PRACTICES	PHILANTHROPY	SUPPLIER DIVERSITY	SPECIALTY LISTS
							Top 50		
				2021	2022	2023	2023	Notable	ahaya Di Inday
Overall workforce - New hires - Women	White			44.34%	6 32.54%	35.79%			Above DI Index  Above DI Index (+2 eviations above DI Index)
	Black	Black			% 2.65%	16.28%			tely <b>above</b> DI Index
	Asian			9.11%	% 8.97%	5.96%		Moderately Standard D	Above DI Index (+1 eviations above DI Index)
	Native Hawaiian/Pacific I	slander		0.67%	% 0.09%	0.09%		On Par with	with DI Index DI Index (between +1 & -1
	Native American/Alaskar	n Native		0.11%	6 0.34%	0.11%			tely below DI Index
	Latino/Hispanic			11.24%	427%	5 11.19%		Moderately	Below DI Index (-1 eviations below DI Index)
	Two or More Races/Ethn	nicities		0.23%	1.37%	2.09%			below DI Index
	Other/Unknown			0.68		6.89%		Significantly Standard D	Below DI Index (-2 eviations below DI Index)
Overall workforce - New hires - Men	White			12.949	6 30.15%	8.13%			
	Black		, <	3.15%	4.10%	5.09%			
	Asian			3.95%	% 7.77%	1.58%			
	Native Hawaiian/Pacific I	slander		0.31%	% 0.26%	0.02%			
	Native American/Alaskar	n Native		0.05%	% 0.43%	0.07%			
	Latino/Hispanic	5		3.55%	6 5.12%	2.90%			
	Two or More Races/Ethn	icities		0.13%	4 1.96%	0.70%			
	Other/Unknown			0.32%	6 0.00%	5.02%			

Hiring practices should be in line with your diversity, equity, and inclusion objectives. Fair360 can conduct a thorough analysis of your new hire data, throughout your management hierarchy, and evaluate your talent acquisition practices relative to best-in-class of talent support programs for them. Please email <a href="mailto:sales@Fair360.com">sales@Fair360.com</a> for more information.

### **HUMAN CAPITAL METRICS, OVERALL MANAGEMENT, REPRESENTATION**



INTRODUCTION	GUIDE	BENCHMARKS RESULTS	HUMAN CAPITAL METRICS	LEADERSHIP ACCOUNTABILITY	TALENT PROGRAMS	WORKPLACE PRACTICES	PHILANTHROPY	SUPPLIER DIVERSITY	SPECIALTY LISTS
							Top 50		
				2021	2022	2023	2023	Notably a	agya Di Inday
Overall management - 7	Total - Women	White		42.39	% 32.97%	46.78%			pove DI Index pove DI Index (+2 ations above DI Index)
		Black		10.40	% 1.74%	5.93%		Machine Machine Commission of the Commission of	ly above DI Index
		Asian		9.21	% 4.86%	.38%		WHO IN THE RESERVE OF	ove DI Index (+1 ations above DI Index)
		Native Hawaiian/Pacific Is	slander	0.54	% 0.00%	0.17%		On Par with DI	th DI Index Index (between +1 & -1 ations of DI Index)
		Native American/Alaskan	Native	0.11	% 0.00%	0.13%		Moderate	ly below DI Index
		Latino/Hispanic		12.10	% 2.25%	0.76%			low DI Index (-1 ations below DI Index)
		Two or More Races/Ethni	cities	0.35	% 0.72%	3.57%		Significantly Be	elow DI Index elow DI Index (-2 ations below DI Index)
		Other/Unknown		0.67	0.00%	1.01%		Standard Devi	ations below DI Index)
Overall management -	Total - Men	White		11.95	% 44.57%	24.25%			
		Black		3.54	% 1.74%	2.61%			
		Asian		4.02	% 7.75%	5.42%			
		Native Hawaiian/Pacific Is	slander	0.28	% 0.07%	0.13%			
		Native American/Alaskan	Native	0.05	% 0.29%	0.13%			
		Latino/Hispanic	<b>9</b>	3.65	% 2.32%	0.55%			
		Two or More Races/Ethni	cities	0.16	% 0.72%	1.43%			
		Other/Unknown		0.38	% 0.00%	1.77%			

Have you recently evaluated whether your management representation is in line with your overall workforce representation? If you require assistance with this analysis or have never conducted one before, reach out to a Fair360 consultant to learn how we can assist you. Please email <a href="mailto:sales@Fair360.com">sales@Fair360.com</a> for more information.

**HUMAN CAPITAL METRICS, OVERALL MANAGEMENT, PROMOTIONS WITHIN** 



Coverall management - Promotions within - Wonagement - Promotions within - Monagement - Promotions with - Monagement - Promotions	INTRODUCTION	GUIDE	BENCHMARKS RESULTS	HUMAN CAPITAL METRICS	LEADERSHIP ACCOUNTABILITY	TALENT PROGRAMS	WORKPLACE PRACTICES	PHILANTHROPY	SUPPLIER DIVERSITY	SPECIALTY LISTS	
Overall management - Promotions within - Women         White         52.94%         61.70%         59.85%           Black         4.71%         3.19%         5.30%         Moderately above D Index (-2 Standard Devisions above D Index)           Asian         4.71%         1.06%         76%           Native Hawaiian/Pacific Islander         0.00%         0.00%         0.00%           Native American/Alaskan Native         0.00%         0.00%         0.00%           Two or More Races/Ethnicities         1.18%         1.18%         1.18%           Other/Unknown         0.00%         0.00%         0.00%           White         2.35%         2.4.47%         22.73%           Black         2.35%         1.06%         1.52%           Asian         0.00%         0.00%         0.00%           White         2.35%         1.06%         1.52%           Asian         0.00%         0.00%         0.00%           Within - Man         0.00%         0.00%         0.00%           White         2.35%         1.06%         1.52%           Asian         0.00%         0.00%         0.00%           Native American/Alaskan Native         0.00%         0.00%         0.00%								Top 50			
Overall management - Promotions within - Women         White         52.94%         61.70%         59.85%           Black         4.71%         3.19%         5.30%         Moderately above Di Index (~1 stander Cevations above Di Index)           Asian         4.71%         1.06%         76%           Native Hawaiian/Pacific Islander         0.00%         0.00%         0.00%           Native American/Alaskan Native         0.00%         0.00%         0.00%           Latino/Hispanic         2.35%         2.3%         2.35%           Two or More Races/Ethnicities         1.18%         1.18%         1.18%           Object/Unknown         0.00%         0.00%         0.00%           Overall management - Promotions within - Men         White         2.35%         1.06%         1.52%           Asian         0.00%         0.00%         0.00%         2.27%         Significantly Jeour Di Index (~1 Stander Search Jeour Di Index)           Native Hawaiian/Pacific Islander         0.00%         0.00%         0.00%         0.00%           Overall management - Promotions within - Men         White         2.35%         1.06%         1.52%           Asian         0.00%         0.00%         0.00%         0.00%         0.00%           Native Hawaiian/					2021	2022	2023	2023		DI I	
Black		- Promotions	White		52.94%	61.70%	59.85%				
Native Hawaiian/Pacific Islander			Black		4.719	% 3.19%	5.30%		Moderate	ly <b>above</b> DI Index	
Native Hawaiian/Pacific Islander			Asian		4.719	<b>1.06</b> %	76%		100000000000000000000000000000000000000		
Native American/Alaskan Native			Native Hawaiian/Pacific Is	lander	0.009	% 0.00%	0.00%				
Two or More Races/Ethnicities  1.18%  1.18%  1.18%  1.18%  Other/Unknown  0.00%  0.00%  Overall management - Promotions within - Men  Black  Asian  0.00%  0.00%  0.00%  1.52%  Asian  0.00%  0.00%  0.00%  0.00%  0.00%  1.52%  Native Hawaiian/Pacific Islander  0.00%  0.00%  0.00%  0.00%  1.52%  Native American/Alaskan Native  0.00%  0.00%  1.53%  0.00%			Native American/Alaskan	Native	0.009	% 0.00%	0.00%			10	
Two or More Races/Ethnicities 1.18% 1.18% 1.18% 1.18%   Other/Unknown 0.00% 0.00% 0.00%    Overall management - Promotions within - Men   Black			Latino/Hispanic		2.359	<b>6</b> 23%	2.35%		Moderately Be Standard Devi	low DI Index (-1 ations below DI Index)	
Overall management - Promotions within - Men  White  2.35% 1.06% 1.52%  Asian  0.00% 0.00% 0.00%  Native Hawaiian/Pacific Islander  0.00% 0.00% 0.00%  Native American/Alaskan Native  Latino/Hispanic  1.00% 0.00% 0.00%  1.00% 0.00%  0.00%			Two or More Races/Ethnic	cities	1.189	1.18%	1.18%				
Black   2.35%   1.06%   1.52%     Asian   0.00%   0.00%   2.27%     Native Hawaiian/Pacific Islander   0.00%   0.00%     Native American/Alaskan Native   0.00%   3.53%   0.00%     Latino/Hispanic   3.53%   3.53%   2.27%     Two or More Races/Ethnicities   3.53%   0.00%   0.00%			Other/Unknown		0.00	0.00%	0.00%		Standard Devi	ations below DI Index)	
Black       2.35%       1.06%       1.52%         Asian       0.00%       0.00%       2.27%         Native Hawaiian/Pacific Islander       0.00%       0.00%       0.00%         Native American/Alaskan Native       0.00%       3.53%       0.00%         Latino/Hispanic       3.53%       3.53%       2.27%         Two or More Races/Ethnicities       3.53%       0.00%       0.00%		- Promotions	White		(4.7)	6 24.47%	22.73%				
Native Hawaiian/Pacific Islander         0.00%         0.00%         0.00%           Native American/Alaskan Native         0.00%         3.53%         0.00%           Latino/Hispanic         3.53%         3.53%         2.27%           Two or More Races/Ethnicities         3.53%         0.00%         0.00%	Willin Won		Black		2.359	<mark>%</mark> 1.06%	1.52%				
Native American/Alaskan Native         0.00%         3.53%         0.00%           Latino/Hispanic         3.53%         3.53%         2.27%           Two or More Races/Ethnicities         3.53%         0.00%         0.00%			Asian		0.009	% 0.00%	2.27%				
Latino/Hispanic         3.53%         3.53%         2.27%           Two or More Races/Ethnicities         3.53%         0.00%         0.00%			Native Hawaiian/Pacific Is	lander	0.009	% 0.00%	0.00%				
Two or More Races/Ethnicities 3.53% 0.00% 0.00%			Native American/Alaskan	Native	0.009	% 3.53%	0.00%				
			Latino/Hispanic	9	3.539	<mark>%</mark> 3.53%	2.27%				
Other/Unknown 0.00% 0.00% 0.00%			Two or More Races/Ethnic	cities	3.539	0.00%	0.00%				
			Other/Unknown		0.009	% 0.00%	0.00%				

Are diverse talents who reach management-level positions advancing at a pace that is proportionate to their representation in the overall workforce? Are they leaving at disproportionately high rates? If so, why? If you struggle to answer these questions, consider reaching out to a Fair360 consultant to learn more about your company's data and how to use Fair360's expertise to further the advancement of diverse talent within your company. Please email <a href="mailto:sales@Fair360.com">sales@Fair360.com</a> for more information.

**HUMAN CAPITAL METRICS, SR. MANAGEMENT, REPRESENTATION** 



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INTRODUCTION GUIDE	BENCHMARKS HUMAN CAPITAL RESULTS HUMAN CAPITAL METRICS	LEADERSHIP ACCOUNTABILITY	TALENT PROGRAMS	WORKPLACE PRACTICES	PHILANTHROPY	SUPPLIER DIVERSITY SPECIALTY LISTS
					Top 50	
		2021	2022	2023	2023	Natable above Dilades
Senior Management - Total	Total Women (%)	33.33%	48.75%	45.71%		Notably above DI Index Significantly Above DI Index (+2 Standard Deviations above DI Index)
	Total Women of Color (%)	3.51%	8.75%	8.57%		Moderately above DI Index  Moderately Above DI Index (+1 Standard Deviations above DI Index)
	Total Men (%)	66.67%	51.25%	4.29%		On par with DI Index
	Total Men of Color (%)	8.77%	11.25%	8.57%		On Par with DI Index (between +1 & -1 Standard Deviations of DI Index)  Moderately below DI Index
	Total People of Color (%)	12.28%	20.90%	17.14%		Moderately Below DI Index  Moderately Below DI Index (-1 Standard Deviations below DI Index)
	Asian Total (%)	5.26%	12.00%	0.00%		Notably below DI Index Significantly Below DI Index (-2 Standard Deviations below DI Index)
	Black Total (%)	3.51%	O <sub>6.25%</sub>	17.14%		Standard Deviations below DI Index)
	Latino/Hispanic Total (%)	QXX	2.50%	0.00%		
Senior Management - Total	Total Women (n)	19	13	39		
	Total Women of Color (n)	2	11	7		
	Total Men (n)	38	17	41		
	Total Men of Color (n)	5	3	9		
	Total People of Color (n)	7	14	16		
	Asian Total (n)	3	1	8		
	Black Total (n)	2	13	5		
	Latino/Hispanic Total (n)	0	0	2		

### tably above DI Index ificantly Above DI Index (+2 dard Deviations above DI Index) derately above DI Index erately Above DI Index (+1 dard Deviations above DI Index) par with DI Index Par with DI Index (between +1 & -1 dard Deviations of DI Index) derately below DI Index erately Below DI Index (-1 dard Deviations below DI Index) ibly below DI Index

### **HUMAN CAPITAL METRICS, MILITARY/VETERANS, REPRESENTATION**



SPECIALTY LISTS

INTRODUCTION	GUIDE	BENCHMARKS RESULTS	HUMAN CAPITAL METRICS	LEADERSH ACCOUNTAB	IIP IILITY	TALENT PROGRAMS	WORKPLACE PRACTICES		PHILANTHROPY	SUPPLIER DIVERSITY
									Top 50	
				2021		2022	2023		2023	N II
% of Veterans - Total	l Workforce			1.2	0%	3.00%	2.43	3%		Notably Significantly Standard De  Moderately
% of Veterans - Work	oforce New Hires			0.7	0%	3.00%	2.7	1%		Moderately / Standard De On par v On Par with Standard De
% of Veterans - Mana	agement Overall			0.8	0%	2.10%	3.3	1%		Moderately Standard De  Notably Significantly Standard De
% of Veterans - Mana	agement New Hires			0.0	0%	1.00%	3.70	6%		Standard De
% of company's emp Management Level 1		ilitary/Veterans are repr	resented in:	0.0	0%	0.00%	11.1	1%		
% of company's emp Management Level 2		ilitary/Veterans are repr	resented in:	0.0	0%	1.00%	2.08	8%		
% of company's emp Management Level 3		ilitary/Veterans are repr	resented in:	3.0	0%	0.90%	2.30	0%		
% of company's emp Management Level 4		ilitary/Veterans are repr	resented in:	0.0	0%	3.00%	3.18	8%		

### Notably above DI Index

Significantly Above DI Index (+2 Standard Deviations above DI Index)

### Moderately above DI Index

Moderately Above DI Index (+1 Standard Deviations above DI Index)

### On par with DI Index

On Par with DI Index (between +1 & -1 Standard Deviations of DI Index)

### Moderately below DI Index

Moderately Below DI Index (-1 Standard Deviations below DI Index)

### Notably **below** DI Index

Significantly Below DI Index (-2 Standard Deviations below DI Index) INTRODUCTION GUIDE BENCHMARKS HUMAN CAPITAL LEADERSHIP ACCOUNTABILITY TALENT PROGRAMS WORKPLACE PRACTICES PHILANTHROPY SUPPLIER DIVERSITY SPECIALTY LISTS

### **Human Capital Facts & Figures**



By monitoring representation at all levels of the company, organizations can address any disparities and work towards creating a more inclusive work environment. Fair360 provides support in this effort through data analysis, sharing best practices from successful companies, and offering informative resources on how to effectively close diversity gaps. Please email <a href="mailto:sales@Fair360.com">sales@Fair360.com</a> for more information.

CEO/Senior Leadership practices demonstrating accountability for ESG and within the board of directors, executive diversity council, and office of diversity and inclusion

# Leadership (Accountability

### LEADERSHIP ACCOUNTABILITY SUMMARY PLOT



**HUMAN CAPITAL** LEADERSHIP WORKPLACE INTRODUCTION GUIDE TALENT PROGRAMS PHILANTHROPY SUPPLIER DIVERSITY SPECIALTY LISTS RESULTS ACCOUNTABILITY PRACTICES YOUR COMPANY **TOP 10 INDEX TOP 50 INDEX** MEAN **SCORE MEAN** This summary plot shows where your company composite results for CEO & Senior Leadership Commitment, Board of Directors, and Executive Diversity Councils lie in comparison 96 84 58 43 to all others within your specified competition cohort group. 100 Y-Axis The y-axis position represents your company's composite score for Leadership Accountability. 80 Human Capital Metrics X. Axis The x-axis shows the relative position of your company ranking or not in a specific competition (e.g., Top 50, Top Utilities, etc.) relative to the following benchmark groups: • Fair360 Top 10 Index • Fair360 Top 50 Index All Participating Companies 20 Data Calculation: The data reflected in the summary plot represents the composite score that is calculated by standardizing the data points included 0 50 for the specific benchmark category on a 100-point scale. 100 80 60 40 20

**Final Rank** 

### LEADERSHIP ACCOUNTABILITY, BOARD OF DIRECTORS



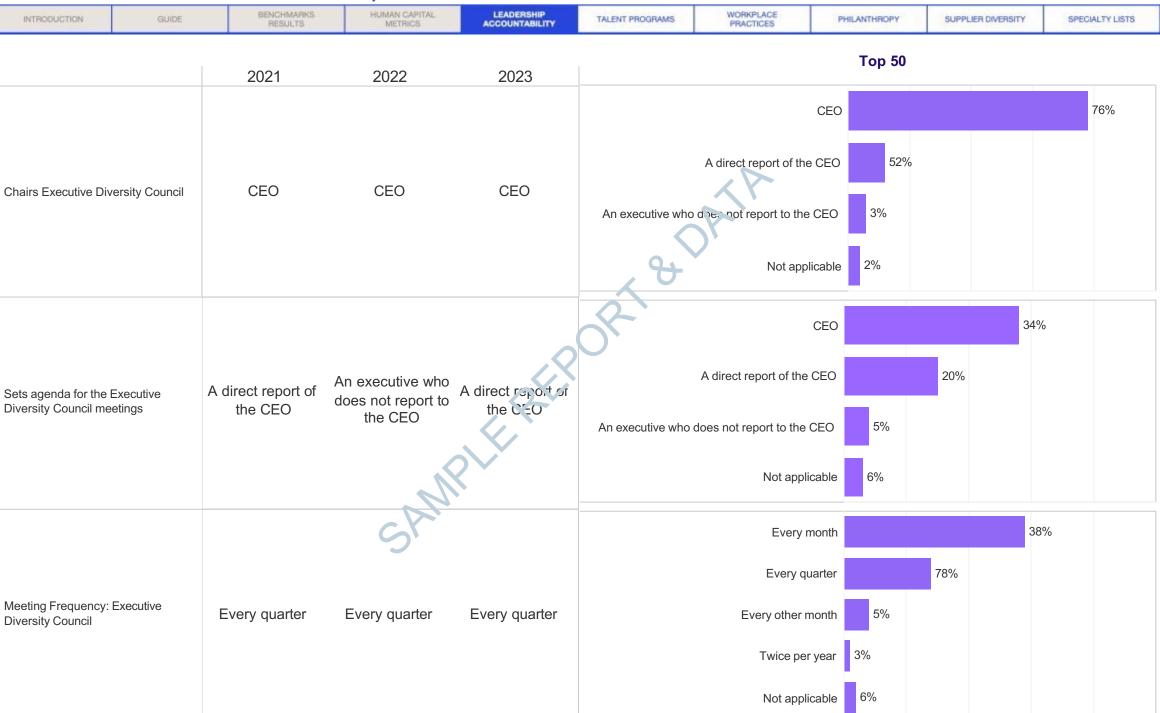
SPECIALTY LISTS

BENCHMARKS HUMAN CAPITAL WORKPLACE INTRODUCTION GUIDE TALENT PROGRAMS PHILANTHROPY SUPPLIER DIVERSITY RESULTS METRICS **ACCOUNTABILITY** PRACTICES **Top 50** 2021 2022 2023 2023 30.77% 16.67% 25.00% Board of Directors - Total Total Women (%) 7.69% 0.00% 12.50% Total Women of Color (%) Total Men (%) 69.23% 83.33% 75.00% 23.08% 6.67% 12.50% Total Men of Color (%) 30.77% 25.00% Total People of Color (%) 7.69% 0.00% 12.50% Asian Total (%) 15.38% 6.67% 12.50% Black Total (%) 7.69% 0.00% 0.00% Latino/Hispanic Total (%) 5 2 Board of Directors - Total Total Women (n) 0 Total Women of Color (n) 1 25 9 6 Total Men (n) 3 2 1 Total Men of Color (n) 2 2 4 Total People of Color (n) 0 1 Asian Total (n) 2 2 Black Total (n) Latino/Hispanic Total (n) 0 0

	tably <mark>above</mark> DI Index
	ficantly Above DI Index (+2 dard Deviations above DI Index)
Мо	derately <mark>above</mark> DI Index
	erately Above DI Index (+1 dard Deviations above DI Index)
On	par with DI Index
	ar with DI Index (between +1 & -1 dard Deviations of DI Index)
Мо	derately below DI Index
	erately Below DI Index (-1 dard Deviations below DI Index)
No	tably <b>below</b> DI Index
	ficantly Below DI Index (-2 dard Deviations below DI Index)

### LEADERSHIP ACCOUNTABILITY, DIVERSITY COUNCILS

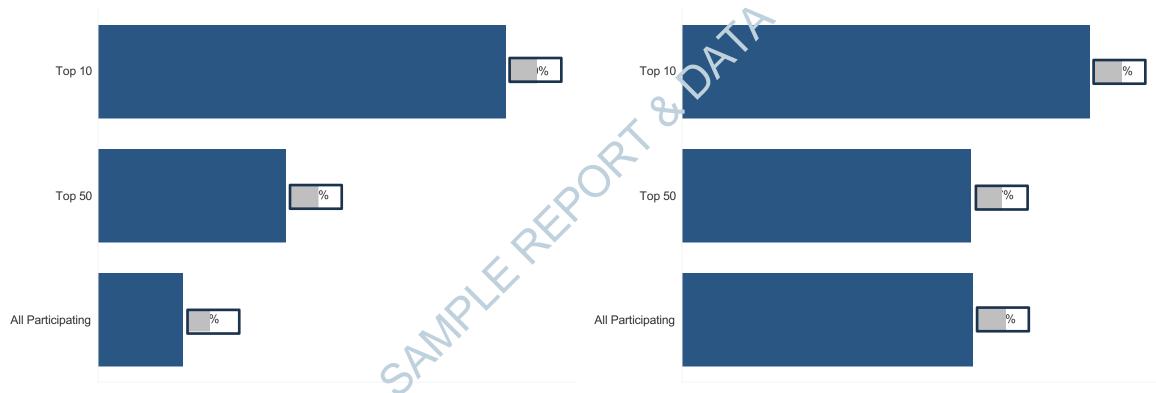




INTRODUCTION GUIDE BENCHMARKS HUMAN CAPITAL LEADERSHIP ACCOUNTABILITY TALENT PROGRAMS WORKPLACE PRACTICES PHILANTHROPY SUPPLIER DIVERSITY SPECIALTY LISTS

### LEADERSHIP ACCOUNTABILITY FACTS & FIGURES

Avg. percentage of bonuses tied to diversity goals for level 1: Avg. people of color board of directors representation:



Fair360 is equipped to help companies increase leadership diversity by sharing the experiences of companies who have successfully addressed the issue and by providing informative articles on how companies can effectively monitor and close any diversity gaps. Please email <a href="mailto:sales@Fair360.com">sales@Fair360.com</a> for more information.

Participation metrics and practices for formal mentoring, formal sponsorship, employee resource groups and and the identification of high potential employees

# Talent Programs

### **TALENT PROGRAMS SUMMARY PLOT**



LEADERSHIP WORKPLACE INTRODUCTION GUIDE TALENT PROGRAMS PHILANTHROPY SUPPLIER DIVERSITY SPECIALTY LISTS RESULTS ACCOUNTABILITY PRACTICES YOUR COMPANY **TOP 10 INDEX TOP 50 INDEX** MEAN **SCORE MEAN** This summary plot shows where your company composite results for Employee Resource Groups, Mentoring, Sponsorship and High Potential programs and practices lie in comparison to all 83 66 36 18 others within your specified competition cohort group. 100 Y-Axis The y-axis position represents your company's composite score for Talent Programs. 80 Human Capital Metrics X. Axis The x-axis shows the relative position of your company ranking or not in a specific competition (e.g., Top 50, Top Utilities, etc.) relative to the following benchmark groups: • Fair360 Top 10 Index • Fair360 Top 50 Index All Participating Companies Data Calculation: The data reflected in the summary plot represents the composite score that is calculated by standardizing the data points included 0 50 for the specific benchmark category on a 100-point scale.

100

80

60

**Final Rank** 

40

20

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**TALENT PROGRAMS, EMPLOYEE RESOURCE GROUPS (ERG)** 

FAIR360

INTRODUCTION GUIDE BENCHMARKS HUMAN CAPITAL LEADERSHIP ACCOUNTABILITY TALENT PROGRAMS WORKPLACE PRACTICES PHILANTHROPY SUPPLIER DIVERSITY SPECIALTY LISTS

### **Top 50**

# of corporate-wide resource groups in the U.S. 6 8 6  # of total U.S. chapters and subgroups 0 0 0 0  % of ERG members among full-time employees (including hourly workers)  % of ERG members among employees at corporate headquarters  25.00% 5.00% 0.00%  % of ERG members among employees outside of corporate headquarters  1.00% 1.00% 0.00%  % of corporate-wide resource groups are sponsored by: Level 1 0.00% 86.00% 0.00%					1 op 50
# of total U.S. chapters and subgroups  0 0 0 0  % of ERG members among full-time employees (including hourly workers)  4.00%  0.00%  % of ERG members among employees at corporate headquarters  25.00%  5.00%  0.00%  4.00%  0.00%  4.00%  0.00%		2021	2022	2023	2023
% of ERG members among full-time employees (including hourly workers)  4.00%  5.00%  0.00%  % of ERG members among employees at corporate headquarters  5.00%  1.00%  1.00%  0.00%	# of corporate-wide resource groups in the U.S.	6	8	6	
hourly workers)  4.00%  % of ERG members among employees at corporate headquarters  5.00%  0.00%  % of ERG members among employees outside of corporate headquarters  1.00%  1.00%  0.00%	# of total U.S. chapters and subgroups	0	0	OPT O	
% of ERG members among employees outside of corporate headquarters  1.00%  1.00%  0.00%  86.00%	% of ERG members among full-time employees (including hourly workers)	4.00%		0.00%	
headquarters  % of corporate-wide resource groups are sponsored by: Level 1  0.00%  86.00%  0.00%		25.00%	5.00%	0.00%	
% of corporate-wide resource groups are sponsored by: Level 1 (CEO and direct reports)  86.00%  0.00%		CAN	5 1.00%	0.00%	
	% of corporate-wide resource groups are sponsored by: Level 1 (CEO and direct reports)	0.00%	86.00%	0.00%	
% of corporate-wide resource groups are sponsored by: Level 2 (one level below CEO and direct reports)  50.00%  0.00%		2.00%	50.00%	0.00%	

### Notably above DI Index

Significantly Above DI Index (+2 Standard Deviations above DI Index)

### Moderately above DI Index

Moderately Above DI Index (+1 Standard Deviations above DI Index)

### On par with DI Index

On Par with DI Index (between +1 & -1 Standard Deviations of DI Index)

### Moderately below DI Index

Moderately Below DI Index (-1 Standard Deviations below DI Index)

### Notably below DI Index

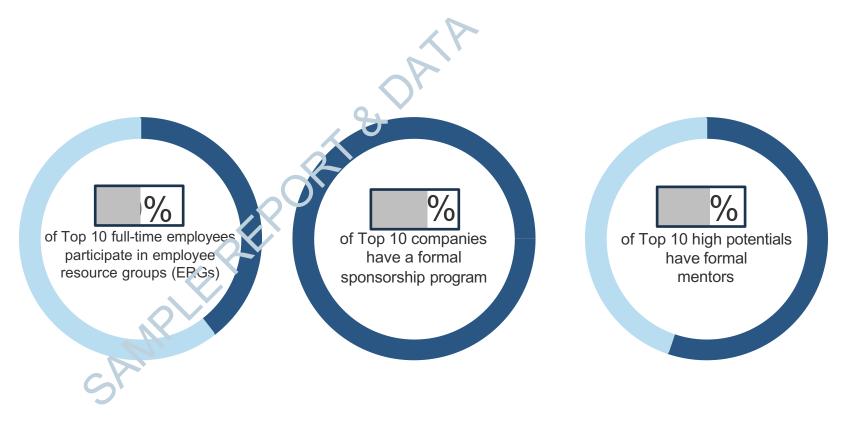
Significantly Below DI Index (-2 Standard Deviations below DI Index)

INTRODUCTION GUIDE BENCHMARKS HUMAN CAPITAL LEADERSHIP ACCOUNTABILITY TALENT PROGRAMS WORKPLACE PRACTICES PHILANTHROPY SUPPLIER DIVERSITY SPECIALTY LISTS

### **TALENT PROGRAMS FACTS & FIGURES**

Talent programs like ERGs, formal mentorship, and formal sponsorship are vital for employee development and retention, especially for diverse employees. They offer opportunities for skill-building, relationship-forming, and career growth, leading to higher engagement and business success.

If you're seeking guidance on how to effectively implement talent programs to drive these outcomes, please email <a href="mailto:sales@Fair360.com">sales@Fair360.com</a> for more information.



Practices and metrics related to talent acquisition, talent management, onboarding, diversity training, workforce development and engagement, LGBTQ employees, people with disabilities, the military community, policies and practices

## Workplace Practices

### **WORKPLACE PRACTICES SUMMARY PLOT**



HUMAN CAPITAL LEADERSHIP WORKPLACE INTRODUCTION GUIDE TALENT PROGRAMS PHILANTHROPY SUPPLIER DIVERSITY SPECIALTY LISTS RESULTS ACCOUNTABILITY PRACTICES YOUR COMPANY **TOP 10 INDEX TOP 50 INDEX** This summary plot shows where your company composite results MEAN **SCORE MEAN** for Diverse Candidate Slates, Onboarding, Diversity Training, **Workforce Development & Engagement, and Employee** Benefits practices and policies in comparison to all others 88 81 55 59 within your specified competition cohort group. 100 Y-Axis The y-axis position represents your company's composite score for Workplace Practices. 80 Human Capital Metrics X. Axis The x-axis shows the relative position of your company ranking or not in a specific competition (e.g., Top 50, Top Utilities, etc.) relative to the following benchmark groups: Fair360 10 Index Fair360 Top 50 Index All Participating Companies 20 Data Calculation: The data reflected in the summary plot represents the composite score that is calculated by standardizing the data points included 0 50 for the specific benchmark category on a 100-point scale.

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**Final Rank** 

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### CONFIDENTIAL AND PROPRIETARY

### **WORKPLACE PRACTICES, TALENT ACQUISITION**



	CLITAG	HOLO, IAL	LITI AUG							
INTRODUCTION	GUIDE	BENCHMARKS RESULTS	HUMAN CAPITAL METRICS	LEADERSHIP ACCOUNTABILITY	TALENT PROGRAMS	WORKPLACE PRACTICES	PHILANTHROPY	SUPPLIER DIVERSITY	SPECIALTY LISTS	
Interview panels typically required to have representation among:			2021 2022		22	2023	<b>Top 50</b> 2023	Represents that the response was "YES" to the question  Represents that the response was "NO" to the question		
Women			×	>	<	X		represen submitte For 202' box coul	an empty box ts no response was d for the question or 2022, an empty d represent a question	
Women of color			× × ×				respectiv	that wasn't asked in the respective year or no response was submitted for the question		
People of color			×	>	Ser of	×				
Different age groups			×	243	<b>&lt;</b>	X				
Management			<b>\</b>	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	<	×				
Veterans/Military			SX	>	<	×				
People with disabilities	5		×	>	<	×				
LGBTQ+			×	>	<	×				

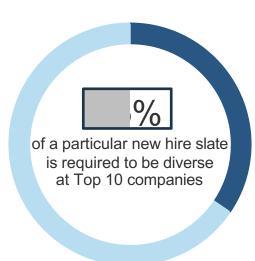
### **WORKPLACE PRACTICES, TALENT ACQUISITION**

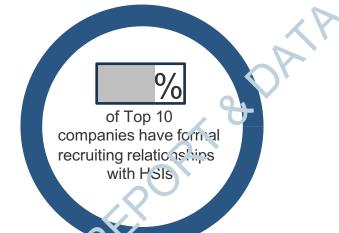


INTRODUCTION	QUIDE	BENCHMARKS RESULTS	HUMAN CAPITAL METRICS	LEADERSHIP ACCOUNTABILITY	TALENT PROGRAMS	WORKPLACE PRACTICES	PHILANTHROPY	SUPPLIER DIVERSITY	SPECIALTY LISTS
INTRODUCTOR	GOIDE	RESULTS	METRICS	ACCOUNTABILITY	IALENT PROGRAMS	PRACTICES	and the second section of the second	Mark State Control of the Control of	nts that the response
							Top 50	was "YE	S" to the question nts that the response
Company has diverse slate commitments (optional or required) for:			2021	2021 2022		2023	2023 was "NO" to the question For 2023 an empty box		" to the question
							represen	ts no response was d for the question	
Gender			×	>	<b>&lt;</b>			box could that was respective	or 2022, an empty d represent a question n't asked in the e year or no response mitted for the question
Race/Ethnicity			×		Se,	<b>~</b>			
Others			Skin	•		~			
Other									

INTRODUCTION GUIDE BENCHMARKS HUMAN CAPITAL LEADERSHIP TALENT PROGRAMS WORKPLACE PRACTICES PHILANTHROPY SUPPLIER DIVERSITY SPECIALTY LISTS

### **WORKPLACE PRACTICES FACTS & FIGURES**







Establishing diverse slates, formal recruiting relationships, and implementing mandatory trainings are essential workplace practices that contribute to a welcoming and inclusive work environment. These practices actively combat biases and promote equity, resulting in a workforce that is more diverse and representative. Embracing these initiatives allows companies to cultivate a positive and supportive culture that not only benefits employees but also extends its positive impact to the broader community. Fair360 has engaged with leading companies to gather valuable insights on the outcomes of workplace practice initiatives. Please email sales@Fair360.com for more information.

Contributions to non-profit organizations focused on people from underrepresented groups, employee volunteerism, and matching programs and practices

# Philanthropy

### PHILANTHROPY SUMMARY PLOT



HUMAN CAPITAL LEADERSHIP WORKPLACE INTRODUCTION GUIDE TALENT PROGRAMS PHILANTHROPY SUPPLIER DIVERSITY SPECIALTY LISTS RESULTS ACCOUNTABILITY PRACTICES YOUR COMPANY **TOP 10 INDEX TOP 50 INDEX** MEAN SCORE **MEAN** This summary plot shows where your company composite results for Philanthropic giving and practices lie in comparison to all others within your specified competition cohort group. 61 36 73 30 100 Y-Axis The y-axis position represents your company's composite score for Philanthropy. 80 Human Capital Metrics X. Axis The x-axis shows the relative position of your company ranking or not in a specific competition (e.g., Top 50, Top Utilities, etc.) relative to the following benchmark groups: • Fair360 Top 10 Index • Fair360 Top 50 Index All Participating Companies 20 Data Calculation: The data reflected in the summary plot represents the composite score that is calculated by standardizing the data points included 0 50 for the specific benchmark category on a 100-point scale. 100 80 60 40 20

**Final Rank** 

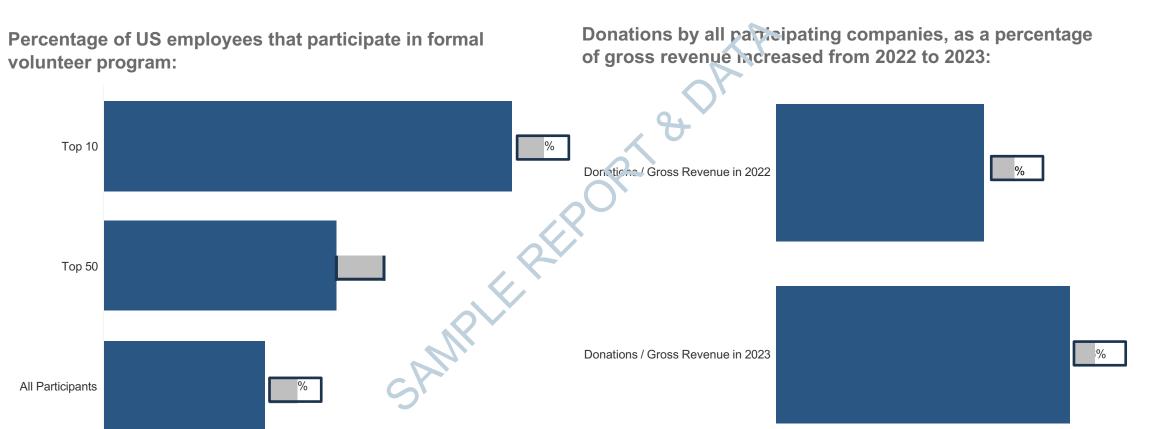
# PHILANTHROPY, PRACTICES



INTRODUCTION	GUIDE	BENCHMARKS RESULTS	HUMAN CAPITAL METRICS	LEADERSHIP ACCOUNTABILITY	TALENT PROGRAMS	WORKPLACE PRACTICES	PHILANTHROPY	SUPPLIER DIVERSITY	SPECIALTY LISTS
Company has a council(s oversees: Corporate Soci Responsibility/ESG	s) that cial	2021		2022	20	023	Top 50 2023	was "YE  Represe was "NO  For 2023 represen submitte  For 2021 box coult that was respective	nts that the response S" to the question nts that the response " to the question s an empty box ts no response was d for the question or 2022, an empty d represent a question n't asked in the re year or no response mitted for the question on the question of the question
Company has a council(s oversees: Philanthropic G	s) that Giving	<b>~</b>		<b>\</b>	30 STI &				
Company matches emplo donations	byee	×	SAM	×	>	<b>K</b>			
Company matches retired donations	е	×		×	>	<b>&lt;</b>			

INTRODUCTION GUIDE BENCHMARKS HUMAN CAPITAL LEADERSHIP TALENT PROGRAMS WORKPLACE PRACTICES PRACTICES PRACTICES PRACTICES SPECIALTY LISTS

# PHILANTHROPY FACTS & FIGURES



Fair360 is equipped to assist companies in reducing the disparity in leadership diversity through comprehensive research into their data, by sharing the experiences of companies who have successfully addressed the issue, and by providing informative articles on how companies can effectively monitor and close any diversity gaps. Please email <a href="mailto:sales@Fair360.com">sales@Fair360.com</a> for more information.

Procurement spend and practices that support suppliers owned by people from underrepresented groups

# Supplier REPORT & DATA Diversity

## SUPPLIER DIVERSITY SUMMARY PLOT



BENCHMARKS RESULTS HUMAN CAPITAL LEADERSHIP ACCOUNTABILITY WORKPLACE INTRODUCTION GUIDE TALENT PROGRAMS PHILANTHROPY SUPPLIER DIVERSITY SPECIALTY LISTS YOUR COMPANY TOP 10 INDEX **TOP 50 INDEX** SCORE MEAN **MEAN** This summary plot shows where your company composite results for Supplier Diversity spend and practices lie in comparison to all others within your specified competition cohort group. 37 66 80 37 Y-Axis 100 The y-axis shows the relative position of your company's composite score for Supplier Diversity. 80 X. Axis Human Capital Metrics The x-axis shows the relative position of your company ranking or not in a specific competition (e.g., Top 50, Top Utilities, etc.) relative to the following benchmark groups: Fair360 Top 10 Index • Fair360 Top 50 Index All Participating Companies **Data Calculation:** The data reflected in the summary plot represents the composite score that is calculated by standardizing the data point; included 20 for the specific benchmark category on a 100-point scale.

0

100

80

# CONFIDENTIAL AND PROPRIETARY

50

**Final Rank** 

40

20

60

# **SUPPLIER DIVERSITY, VENDOR METRICS**



BENCHMARKS HUMAN CAPITAL LEADERSHIP WORKPLACE INTRODUCTION GUIDE TALENT PROGRAMS PHILANTHROPY SUPPLIER DIVERSITY SPECIALTY LISTS RESULTS METRICS ACCOUNTABILITY PRACTICES

### Top 50

Percent spend with:	2021	2022	2023	2023
Racially diverse MBE - Tier 1	0.01%	0.06%	4.21%	
Women (e.g., WBENC) - Tier 1	0.58%	2.65%	1.44%	
LGBTQ+ people (e.g., NGLCC) - Tier 1	0.00%	0.06%	0.03%	
People with disabilities (e.g., Disability:IN) - Tier 1	0.00%	0.07%	0.00%	
Veterans (e.g., NVBDC) - Tier 1	0.01%	(.20%	0.00%	
HUBZones (e.g., SBE) - Tier 1	0.00%	1.84%	0.00%	
Racially diverse MBE - Tier 2	0.00%	0.00%	0.00%	
Women (e.g., WBENC) - Tier 2	0.04%	0.00%	0.00%	
LGBTQ+ people (e.g., NGLCC) - Tier 2	C <sub>0</sub> 30%	0.00%	0.00%	
People with disabilities (e.g., Disability:IN) - Tier 2	0.00%	0.00%	0.00%	
Veterans (e.g., NVBDC) - Tier 2	0.00%	0.00%	0.00%	
HUBZones (e.g., SBE) - Tier 2	0.00%	0.00%	0.00%	

### Notably above DI Index Significantly Above DI Index (+2 Standard Deviations above DI Index) Moderately above DI Index

Moderately Above DI Index (+1 Standard Deviations above DI Index)

### On par with DI Index

On Par with DI Index (between +1 & -1 Standard Deviations of DI Index)

### Moderately below DI Index

Moderately Below DI Index (-1 Standard Deviations below DI Index)

### Notably below DI Index

Significantly Below DI Index (-2 Standard Deviations below DI Index)

# **SUPPLIER DIVERSITY FACTS & FIGURES**









### **TOP REGIONAL COMPANIES**

- 1. Blue Shield of California
- 2. Alcon
- 3. Rockwell Automation
- 4. Sempra
- 5. Science Applications International Corporation
- 6. Consolidated Edison Company of New York
- 7. BOK Financial
- NYU Langone Health
- W.W. Grainger
- 10. H. Lee Moffitt Cancer Center & Research Institute
- 11. Citizens Financial Group
- 12. Tennessee Valley Authority
- 13. Fifth Third Bank
- 14. Financial Industry Regulatory Actionity
- 15. Baylor Scott & White Health
- 16. OhioHealth
- 17. Northwestern Mutual
- 18. ServiceNow
- 19. PPL Corporation
- 20. HCLTech

- 21. Ingredion
- 22. American Institutes for Research
- **25.** Pioneer Natural Resources
- 24. Henry Ford Health
- 25. Spirit AeroSystems
- 26. Ferrara
- 27. AAM
- 28. Yale New Haven Health
- 29. V2X
- 30. Blue Cross Blue Shield of Louisiana
- 31. Avery Dennison
- 32. First Busey Corporation
- **33. GEHA**
- 34. Infoblox
- 35. Dyson
- 36. Security Service Federal Credit Union
- 37. 23andMe
- 38. University of Tennessee System Administration



### **TOP UTILITY COMPANIES**

- Sempra
- 2. Consolidated Edison Company of New York
- 3. Tennessee Valley Authority
- 4. PPL Corporation
- 5. DTE Energy





### **HIGH POTENTIALS**

- 1. Alcon
- EY
- 3. TIAA
- 4. Marriott International
- 5. Mastercard
- 6. AbbVie
- 7. Hilton
- 8. The Hershey Company
- 9. Linde
- 10. KPMG





### TOP COMPANIES FOR EXECUTIVE WOMEN

- 1. Medtronic
- 2. Toyota North America
- 3. Blue Shield of California
- 4. Eli Lilly and Company
- 5. Mastercard
- 6. TIAA
- 7. EY
- 8. The Hershey Company
- Comcast NBCUniversal
- 10. Kaiser Permanente
- 11. ADP
- 12. The Cigna Group
- 13. Dow
- 14. Humana
- 15. Ecolab
- **16. KPMG**
- 17. Accenture
- 18. Hilton
- 19. The Boeing Company





### **TOP COMPANIES FOR ASIAN AMERICAN EXECUTIVES**

- 1. Mastercard
- 2. Toyota North America
- 3. Blue Shield of California
- 4. Medtronic
- 5. The Hershey Company
- Eli Lilly and Company
- 7. TIAA
- 8. Hilton
- 9. EY
- 10. ADP
- 11. Accenture
- 12. The Boeing Company
- 13. Dow
- 14. Comcast NBCUniversal
- 15. Abbott
- 16. Kaiser Permanente
- **17. KPMG**
- 18. Humana
- 19. The Cigna Group



### TOP COMPANIES FOR BLACK EXECUTIVES

- 1. Southern Company
- 2. Toyota North America
- 3. Comcast NBCUniversal
- 4. Johnson & Johnson
- 5. Cox Communications
- 6. Eli Lilly and Company
- 7. The Cigna Group
- 8. Humana
- 9. The Hershey Company
- 10. Blue Shield of California
- 11. AbbVie
- **12. KPMG**
- 13. U.S. Bank
- 14. Northwell Health
- 15. Northrop Grumman
- 16. Randstad
- 17. Stellantis
- 18. EY
- 19. Medtronic
- 20. Ecolab

21. ADP

22. Kinde

23. TD Bank

Hackensack Meridian Health

25. Dow

26. The Boeing Company

27. Abbott

28. Hilton





### TOP COMPANIES FOR BOARD OF DIRECTORS

- Eli Lilly and Company
- 2. Mastercard
- 3. Procter & Gamble
- 4. EY
- 5. Accenture
- 6. The American Heart Association
- 7. FINRA
- 8. General Motors
- 9. Marriott International
- 10. Kaiser Permanente
- 11. Blue Shield of California
- 12. Toyota North America
- 13. State Street Corporation
- 14. Zoetis
- **15. KPMG**
- 16. Wellstar Health System
- 17. Best Buy
- 18. Otis Worldwide Corporation
- 19. Dow
- 20. The Boeing Company

- 21. TIAA
- 22. Karget
- 23. PepsiCo
- 24 Leidos
- 25. Hilton
- 26. U.S. Bank
- 27. Moody's Corporation



### TOP COMPANIES FOR EMPLOYEE RESOURCE GROUPS

- 1. Hilton
- KPMG
- 3. EY
- 4. Northrop Grumman
- AbbVie
- 6. TIAA
- 7. Medtronic
- 8. Accenture
- 9. PwC
- 10. Mastercard
- 11. Capital One
- 12. Cox Communications
- 13. Ameren Corporation
- 14. The Hershey Company
- 15. Leidos
- 16. Allstate Insurance Company
- 17. Dow
- 18. U.S. Bank
- 19. Comcast NBCUniversal
- 20. Northwell Health

- 21. Linde
- 22. Ai Killy and Company
- 23. TD Bank
- 24 Kellogg Company
- 25. Ecolab
- 26. BASF
- 27. FINRA
- 28. Abbott
- 29. KeyBank
- 30. Wells Fargo



### TOP COMPANIES FOR ENVIRONMENTAL, SOCIAL, AND GOVERNANCE (ESG)

- 1. Blue Shield of California
- 2. Alcon
- 3. Rockwell Automation
- 4. Sempra
- 5. Science Applications International Corporation
- 6. Consolidated Edison Company of New York
- BOK Financial
- 8. NYU Langone Health
- 9. W.W. Grainger
- 10. H. Lee Moffitt Cancer Center & Research Institute
- 11. Citizens Financial Group
- 12. Tennessee Valley Authority
- 13. Fifth Third Bank
- 14. Financial Industry Regulatory Authority
- 15. Baylor Scott & White Health
- 16. OhioHealth
- 17. Northwestern Mutual
- 18. ServiceNow
- 19. PPL Corporation
- 20. HCLTech

- 21. Ingredion
- 22. American Institutes for Research
- 23 Pioneer Natural Resources
- 24. Henry Ford Health
- 25. Spirit AeroSystems
- 26. Ferrara
- 27. AAM
- 28. Yale New Haven Health
- 29. V2X
- 30. Blue Cross Blue Shield of Louisiana
- 31. Avery Dennison
- 32. First Busey Corporation
- 33. GEHA
- 34. Infoblox
- 35. Dyson
- 36. Security Service Federal Credit Union
- 37. 23andMe
- 38. University of Tennessee System Administration



### TOP COMPANIES FOR EXECUTIVE DIVERSITY COUNCILS

- 1. The Hershey Company
- 2. Dow
- Abbott
- 4. TIAA
- 5. Marriott International
- Eli Lilly and Company
- 7. Walmart
- 8. Cox Communications
- 9. Kellogg Company
- 10. Mastercard
- 11. The Boeing Company
- 12. Toyota North America
- 13. Northrop Grumman
- 14. Southern Company
- 15. Hilton
- 16. Tata Consultancy Service
- 17. Raytheon Technologies
- 18. EY
- 19. BASF
- **20. KPMG**

21. ADP
22. Meditronic
23. State Street Corporation
24. Randstad
25. The Cigna Group



### **TOP COMPANIES FOR LATINO EXECUTIVES**

- 1. Medtronic
- 2. The Hershey Company
- 3. Blue Shield of California
- 4. Toyota North America
- 5. Eli Lilly and Company
- Mastercard
- 7. Comcast NBCUniversal
- 8. EY
- 9. ADP
- 10. Dow
- 11. TIAA
- 12. Hilton
- 13. The Cigna Group
- **14. KPMG**
- 15. Humana
- 16. BASF
- 17. Kaiser Permanente
- 18. Ecolab
- 19. Abbott
- 20. Accenture

- 21. Moody's Corporation
- 22. The Boeing Company
- 23. 3. Bank
- Northrop Grumman





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### **TOP COMPANIES FOR LGBTQ EMPLOYEES**

- **Toyota North America**
- **KPMG**
- Comcast NBCUniversal 3.
- **Accenture**
- AT&T
- U.S. Bank
- Humana
- **The Cigna Group**
- Medtronic 9.
- 10. Target
- 11. Abbott
- 12. TD Bank
- 13. Dow
- 14. EY
- 15. Wells Fargo
- 16. Mastercard
- 17. Blue Shield of California
- 18. Moody's Corporation
- 19. Capital One
- 20. United Airlines

21. Northrop Grummal 22. Ali filly and Company



### **TOP COMPANIES FOR MENTORING**

- 1. EY
- 2. Medtronic
- 3. Accenture
- 4. Hilton
- 5. AbbVie
- 6. Mastercard
- KPMG
- 8. Toyota North America
- 9. The Hershey Company
- 10. Walmart
- 11. The Boeing Company
- 12. BASF
- 13. Dow
- 14. Abbott
- 15. Blue Shield of California
- 16. Procter & Gamble
- 17. Humana
- 18. Capital One
- 19. Ecolab
- 20. Comerica Bank





### TOP COMPANIES FOR NATIVE AMERICAN/PACIFIC ISLANDER (NAPI) EXECUTIVES

- 1. Medtronic
- 2. EY
- 3. Blue Shield of California
- 4. Toyota North America
- Eli Lilly and Company
- 6. The Hershey Company
- 7. Comcast NBCUniversal
- 8. Mastercard
- 9. TIAA
- 10. ADP
- 11. Dow
- 12. The Cigna Group
- 13. Hilton
- **14. KPMG**
- 15. Ecolab
- 16. Kaiser Permanente
- 17. Humana
- 18. Accenture
- 19. Abbott
- 20. BASF

21. The Boeing Company 22. Northrop Grumman 23. O.S. Bank



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### TOP COMPANIES FOR PEOPLE WTH DISABILITIES (PWD)

- Hilton
- **Wells Fargo**
- **TD Bank** 3.
- Dow
- **Northrop Grumman**
- **Accenture**
- **The Boeing Company**
- 8. **KeyBank**
- Comcast NBCUniversal
- 10. The Hershey Company
- **11. KPMG**
- 12. AT&T
- 13. Medtronic
- 14. Capital One
- 15. Toyota North America
- 16. U.S. Bank
- 17. ADP
- 18. Abbott
- **19. TIAA**
- 20. Mastercard

21. The Cigna Group
22. All killy and Company
SAMPLE REPORT



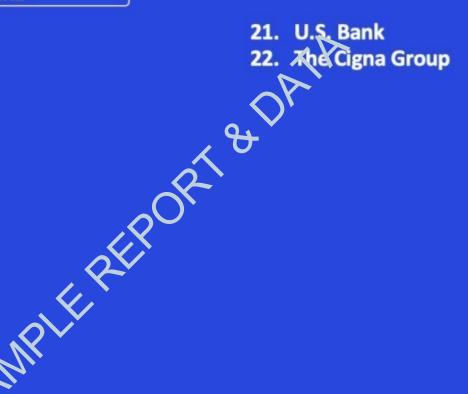
### TOP COMPANIES FOR PHILANTHROPY

- U.S. Bank
- 2. TD Bank
- 3. American Family Insurance
- 4. Hilton
- 5. Humana
- Blue Shield of California
- 7. Randstad
- 8. KeyBank
- 9. AbbVie
- 10. The Cigna Group
- 11. Toyota North America
- 12. Ecolab
- 13. BOK Financial
- 14. Consolidated Edison Company of New York
- 15. Sempra
- 16. The Hershey Company
- 17. Marriott International
- 18. PwC
- 19. Dow
- 20. Ameren Corporation



### TOP COMPANIES FOR SPONSORSHIP

- EY
- 2. The Hershey Company
- 3. Accenture
- 4. Mastercard
- KPMG
- 6. Medtronic
- 7. Hilton
- 8. Northwell Health
- 9. Dow
- 10. Johnson & Johnson
- 11. BASF
- 12. Ecolab
- 13. Toyota North America
- 14. AbbVie
- 15. TD Bank
- 16. The Boeing Company
- 17. Abbott
- 18. Eli Lilly and Company
- 19. Blue Shield of California
- 20. ADP





### TOP COMPANIES FOR SUPPLIER DIVERSITY

- AT&T
- 2. Stellantis
- 3. Hilton
- 4. Abbott
- 5. Southern Company
- 6. Eli Lilly and Company
- 7. Medtronic
- 8. Comcast NBCUniversal
- 9. Accenture
- 10. EY
- 11. Raytheon Technologies
- **12. KPMG**
- 13. U.S. Bank
- **14. TIAA**
- 15. Dow
- 16. Wells Fargo
- 17. Johnson & Johnson
- 18. Kaiser Permanente
- 19. Sanofi U.S.
- 20. Aramark

21. PwC
22. Ameren Corporation
23. Mastercard
Toyota North America
25. Novartis



### TOP COMPANIES FOR TALENT ACQUISITION FOR WOMEN OF COLOR

- 1. Toyota North America
- 2. ADP
- 3. Medtronic
- 4. Eli Lilly and Company
- 5. NYU Langone Health
- 6. Humana
- 7. State Street Corporation
- 8. TIAA
- 9. U.S. Bank
- 10. The Hershey Company
- 11. Ecolab
- 12. The Boeing Company
- 13. Blue Shield of California
- 14. Comerica Bank
- 15. Union Pacific
- 16. Sodexo
- 17. Sysco
- 18. Sanofi U.S.
- 19. Travel & Leisure Co.
- 20. Comcast NBCUniversal

21. Walmart

22. Moody's Corporation

23. The Cigna Group

24 Randstad

25. Mayo Clinic





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### **TOP COMPANIES FOR VETERANS**

- **The Boeing Company**
- 3.
- 5.

- 8.
- 9.
- 10. KeyBank
- 11. ADP
- 12. Randstad
- 13. Humana
- 14. Cox Communications
- 15. Accenture
- 16. The Cigna Group





### TOP HOSPITALS AND HEALTH SYSTEMS

- 1. Hackensack Meridian Health
- 2. City of Hope
- 3. Mayo Clinic
- 4. Linde
- 5. NYU Langone Health
- 6. Mount Sinai Health System
- 7. Cleveland Clinic
- 8. Wellstar Health System
- 9. The American Heart Association
- 10. H. Lee Moffitt Cancer Center & Research Institute
- 11. OhioHealth
- 12. Henry Ford Health
- 13. Jefferson Health
- 14. Baylor Scott & White Health
- 15. UnitedHealth Group
- 16. Quest Diagnostics
- 17. Cincinnati Children's
- 18. VSP Vision
- 19. Option Care Health
- 20. Yale New Haven Health





### **NOTEWORTHY COMPANIES - ALPHABETICALLY**

23andMe

**ABM Industries** 

Alcon

**American Airlines** 

Arup

Asurion

**Becton, Dickinson and Company** 

Benjamin Moore & Co.

**Comerica Bank** 

**Crescent Hotels & Resorts** 

**CSAA Insurance Group** 

Denny's

Eastman

**Everise** 

**Ferrara** 

Financial Industry Regulatory Authority (FINA

**FISERV** 

**Global Payments** 

Guidehouse

HP Inc.

JLL

**Kohls** 

Leidos

Linde

Lowe's Companies, Inc.

**Oshkosh Corporation** 

**Otis Worldwide** 

**Paychex** 

PENN Entertainment

PPG Industries

Protective Life Corporation

Qurate Retail Group

**Regions Financial Corporation** 

Roche Diagnostics

Sephora USA

**Southwest Airlines** 

T-Mobile USA

**Tata Consultancy Service** 

The American Heart Association

Travel + Leisure Co.

**Union Pacific** 

**Unisys Corporation** 

**US Foods** 

**VF Corporation** 

Visa

W.W. Grainger

Zoetis

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